



# Corporate Parenting Strategy, 2018-20

our Pledge to Cared for Children and Care Leavers



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## Foreword

In Cheshire East, we believe that corporate parenting is one of the most important responsibilities held by elected members, partner agencies, and individual staff working with children and young people in the care of the local authority. It is critical that we get this right. Their experiences in early childhood through to their teenage years will shape their future happiness and set the foundations for what they can achieve throughout their adult lives.

Being a good corporate parent means; working together to advocate and champion the needs of cared for children and care leavers in everything we do, having high aspirations for their future, keeping them safe, happy and healthy and supporting them into adulthood. It also means celebrating their successes and supporting them when things don't go so well. In summary, doing what any good parent would do for their own child.

Listening to children and young people is at the heart of our plans. This strategy has been co-produced with them. The 'Pledges' that we make to them as their corporate parents are based on the things that they have told us matter most to them.

The commitment to improving the lives of our cared for children and care leavers is more than a priority; it is the way in which we behave, think and feel about our young people in every aspect of our work. Through the implementation of this strategy, we intend to improve the experiences and outcomes for all our Cheshire East cared for children and care leavers.



Mark Palethorpe  
Executive Director of People  
(Interim)



Cllr Jos Saunders  
Portfolio Holder for Children &  
Families





## 1. Introduction

Corporate Parenting is the term used to describe our **collective responsibility to ensure the best outcomes** for children in the care of Cheshire East Council, and those young people who have left our care. All agencies within the local authority have a responsibility and role to play in enriching the lives of these children and young people, who are amongst the most vulnerable in our borough.

As corporate parents, it is our role to ensure that they are safe, happy, and given every opportunity to achieve their full potential. **'Being a good corporate parent'** is a key outcome of this strategy. This means we will seek the **same outcomes for children and young people in care that every good parent would want for their own children** or children within their family.

Corporate Parenting is about **all parts of the Council, partner agencies and health service working together** to ensure that services are appropriate to meet the needs of, and improve the outcomes for Cared for Children and Care leavers across a range of services, including housing, health and leisure as well as those specifically for children and young people.

In 2017 the Children and Social Work Act introduced a set of **Corporate Parenting Principles** for children in care and care leavers up to the age of 25 years. For the first time, it enshrined our collective responsibilities in a duty to:

- ✓ Act in the best interests, and **promote the physical and mental health and well-being** of children in care and care leavers;
- ✓ Encourage those children and young people to **express their views, wishes and feelings**;
- ✓ **Take into account the views, wishes and feelings** of those children and young people;
- ✓ Help those children and young people **gain access to, and make best use of, services provided by the local authority and its relevant partners**;
- ✓ **Promote high aspirations**, and seek to **secure the best outcomes** for those children and young people;
- ✓ **Be safe, have stability** in their home lives, relationships and education or work;
- ✓ **Prepare** those children and young people **for adulthood and independent living**.





## 2. Our vision for corporate parenting

***As ambitious corporate parents, we want every cared for child and care leaver in Cheshire East to be safe, happy, healthy and to reach their full potential.***



This strategy sets out a **number of pledges we are making to our cared for children and care leavers**. These are based on what these children and young people have told us will make the most difference to their lives. This document will be **youth proofed** by these young people, so that they are clear, in the simplest of terms, what our pledges are to them.

### **Pledge One**

**We will be a good corporate parent**

### **Pledge Two**

**We will improve education, employment and employment outcomes**

### **Pledge Three**

**We will work to achieve permanence and keep children safe**

### **Pledge Four**

**We will improve health and wellbeing outcomes**

### **Pledge Five**

**We will prepare young people for adulthood**





### 3. Pledge One

#### We will be a good corporate parent

Staff and elected members will understand their roles and responsibilities and be **ambitious corporate parents, who advocate and champion** the needs of cared for children and care leavers in everything they do.

We will **know ourselves and the needs of our children and young people well** and design and deliver services that meet these needs.

**Decisions** about children and young people's lives, and the services that support them, **will be made with them and for them**. We will always value their views.





## 4. Pledge Two



**We will improve education, employment and training outcomes**

We will have high aspirations for every child and young person and will help them to achieve their ambitions, using opportunities in the 'family business' and our contacts so that they can be happy and successful in their education, training and employment.

Every child and young person will have an education plan that is targeted to enable them to reach their full potential

We will strive to that ensure that every child and young person will have access to consistent, high quality, well matched, full time opportunities.

**GOAL ACHIEVED**





## 5. Pledge Three

We will work to achieve permanence and keep children safe

We will strive to ensure that every child and young person will have the **opportunity to live in a good, safe home locally**, either with their family or in another permanent home. All decisions will be made and reviewed with them without delay.

We will **respect those people who are important to our children and young people** and make sure that these safe relationships are sustained.

We will **keep children and young people safe.**





## 6. Pledge Four

**We will improve health and wellbeing outcomes**

We are committed to **understanding the health needs** of our children and young people **as early as possible** and to ensure they are **given the highest priority** in every service.

We will **equip** our children and young people to have **high aspirations for their own health**.





## 7. Pledge Five

We will prepare young people for adulthood
We will <b>support young people early with the skills needed</b> to prepare for their future through access to a range of good quality services.
We will be a <b>consistent guide</b> for our young people. We will <b>celebrate their successes</b> and <b>support them when things don't go well</b> .
We will <b>respect our care leavers as young adults</b> and adapt our relationships to their needs.





## 8. Governance

All relevant partners in Cheshire East are committed to supporting and improving the outcomes of cared for children and care leavers. A number of multi-agency workstream groups have been established to deliver the pledges within this strategy.

The **Corporate Parenting Committee**, established in May 2016, is a cross-party advisory committee appointed by Cheshire East's Cabinet. It has 12 Members who are appointed on a politically proportionate basis and nominated by the political groups. The Committee's role as an advisory committee to the Cabinet is to ensure that the Council effectively discharges its role as Corporate Parent for all children and young people in care and care leavers from 0- 25 years of age and holds partners to account for the discharge of their responsibilities.

Performance reporting and impact will be scrutinised by the Corporate Parenting Committee, along with issues and risks. The Committee will prepare an **Annual Report** each year that will be reported to the **Cabinet** and the **Children and Families Overview and Scrutiny Committee**.



**Five Workstream Groups**, aligned to the five pledge areas, have been established to ensure that this strategy is delivered effectively.

The Chair of each workstream attends the **Corporate Parenting Strategy Group**. This group has an overview across the workstreams to ensure any risks and issues are identified and that overall progress is being made in achieving the strategy outcomes.

A corporate parenting **governance chart** is attached at Appendix 1.

## 9. Action Plan 2018 – 2021

The action plan at Appendix 1 sets out the key actions we will do to achieve the outcomes and pledges within this strategy.





## How we will know if we have been successful

### Measuring Success

Ultimately we will evaluate our success against the difference we make to the lives of our children and young people. We will use the following sources to inform us on how well we are performing, what's working well, and where we need to take action to achieve change. Our key indicators for success are included in Appendix 3.

### Qualitative Measures

We will check if our practice is making a positive difference to the experiences of cared for children and care leavers through our audits. This includes talking to them about their experiences.

### Performance Measures

A corporate parenting scorecard, aligned to this strategy, will be reported to the Corporate Parenting Committee on a quarterly basis.



## How will we check success

There are a number of scrutiny arrangements. This will be reviewed and updated quarterly by the **Corporate Parenting Strategy Group** to ensure the delivery of this strategy.

### Co-production with Cared for Children and Care Leavers

We will continue to maximise all opportunities to co-produce our services with cared for children and care leavers. Our action plan includes a range of developments to strengthen these relationships. Senior officers and elected members will





meet regularly with 'My Voice' to discuss what is working well, what they are worried about and what we need to do about it. We will also continue to talk to young people as part of our audit process. This strategy also includes extending our participation plans to reach more young people.

### Feedback from Families

A feedback survey has been developed to gain feedback on the quality of our services and their experiences from children, young people, parents and carers. Feedback from families will also be sought through the audit process. This feedback will inform further service developments.

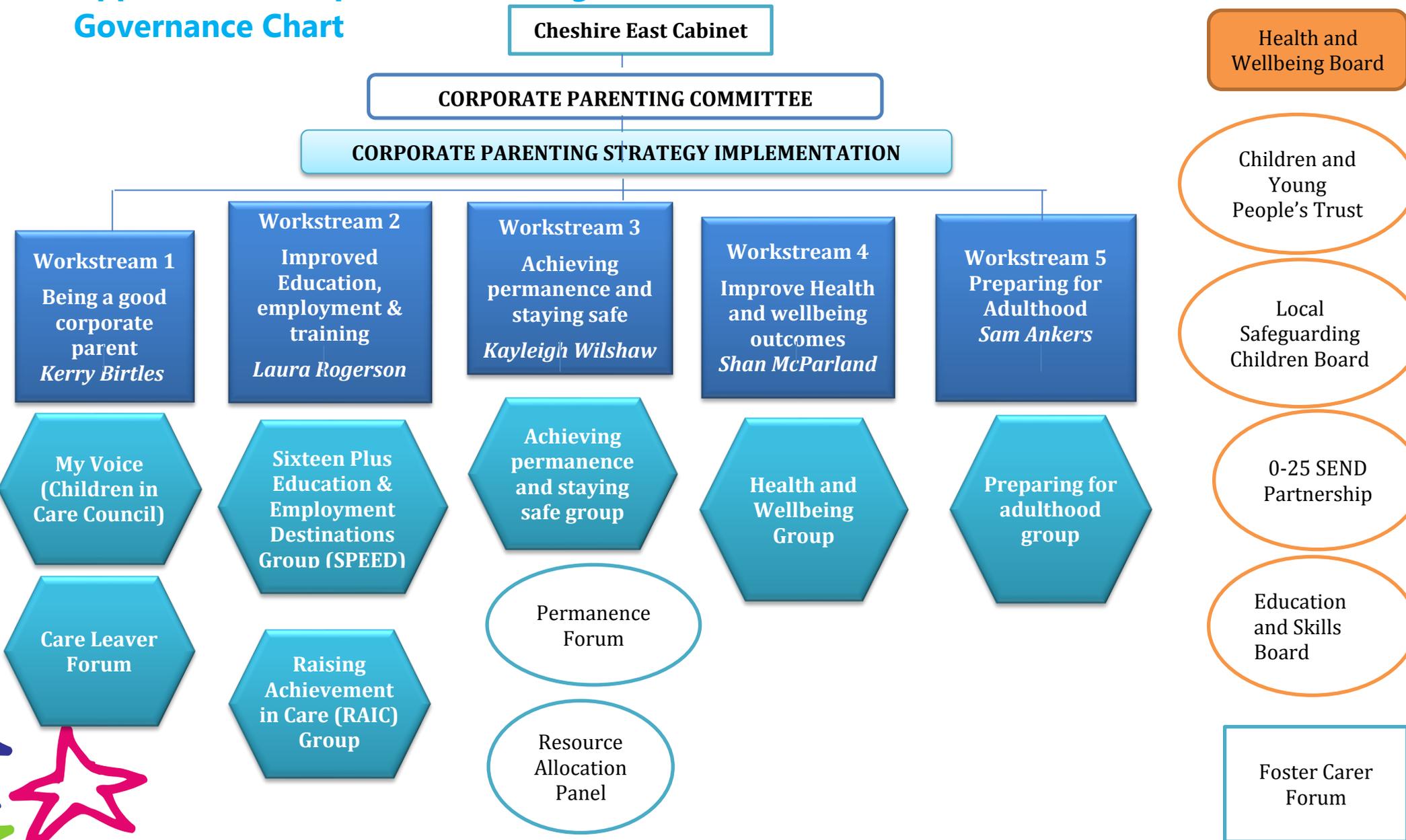
### Feedback from Practitioners

Feedback from practitioners will also be sought through elected member frontline visits, training questionnaires and audit. We will also be informed by the annual staff survey.





# Appendix 1 – Corporate Parenting Governance Chart





## Appendix 2 - Corporate Parenting Strategy Action Plan

Pledge 1 – Being a Good Corporate Parent	
Lead for delivery:	Head of Cared for Children and Care Leavers
Workstream Group	Being a Good Corporate Parent

### How we will deliver on our pledge

Ref	Action	Completion date	Lead	Success measure
<b>Staff and elected members will understand their roles and responsibilities and be ambitious corporate parents, who advocate and champion the needs of cared for children and care leavers in everything they do.</b>				
1a	Strengthen the governance around corporate parenting to deliver the revised strategy	September 2018	Head of Cared for Children and Care Leavers	New governance structure in place to deliver the Corporate Parenting Strategy
1b	Improve arrangements around induction in relation to the corporate parent role	December 2018	Head of Cared for Children and Care Leavers	New induction booklet and programme in place for new Members
1c	Establish a range of learning and development opportunities around corporate parenting	January 2018	Being a Good Corporate Parent workstream	There is an improved awareness about corporate parenting
1d	Develop a communication and engagement plan	November 2018	Communications lead	There is an improved the awareness and ownership around corporate parenting





Ref	Action	Completion date	Lead	Success measure
1e	Establish a visual identity for corporate parenting in Cheshire East	September 2018	Communications lead	Communications around corporate parenting are easily recognisable
1f	Establish Elected Member frontline visits to cared for services and aligned to the corporate parenting outcomes	December 2018	Head of Children's Developments & Partnerships	Annual rota of frontline visits in place and changing practice
1g	Establish feedback from elected members as a standing item slot on Corporate Parenting Committee	November 2018	Corporate Parenting Committee	Members are actively involved in the Committee and sharing their experiences
1h	Develop pen profiles for key corporate parents to share with our cared for children and care leavers	November 2018	Corporate Parenting Committee	Our cared for children and care leavers know who we are as their corporate parents
1i	Strengthen the scrutiny and challenge role around cared for children and care leavers through use of LGA documents etc and aligning Committee members to strategy pledges	November 2018	Corporate Parenting Committee	Corporate Parenting Committee minutes evidence scrutiny of key issues
1j	Work with children and young people in care and care leavers to change the language of care	December 2018	Participation Team	New language agreed and being used
1k	Establish a 'resource bank' of our corporate parent skills, including contacts in the family business'	February 2019	Being a Good Corporate Parent workstream	Resource bank in place and being used to benefit cared for children and care leavers



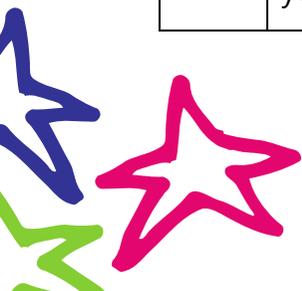


**We will know ourselves and the needs of our children and young people well and design and deliver services that meet these needs.**

1l	Work with young people to 'youth proof' our pledges	November 2018	Participation Team	Young people engaged and youth proofed plan in place
1m	Train all key staff in Signs of Safety (SoS) to equip them with the tools to help children and young to understand why they have come into care.	April 2019	Signs of Safety Project Manager	All key staff trained and using learning to change practice
1n	Align our corporate parenting scorecard with the new strategy	October 2018	Corporate Parenting Strategy Group	We are measuring what matters and can see if our actions are making a difference
1o	Include in annual report how that learning from audits, complaints etc shape service developments	May 2019	Head of Cared for Children and Care Leavers	We are learning from complaints etc and changing our services to improve
1p	Establish a calendar of opportunities for elected members and senior managers to listen to cared for children and young people	December 2018	Head of Cared for Children and Care Leavers	Cared for children and care leavers know who their corporate parents are
1q	Offer an extended range of 'takeover' opportunities for young people to take over roles of senior managers and elected members.	October 2018	Participation Team	Improved relationships between corporate parents and children and young people

**Decisions about children and young people's lives, and the services that support them, will be made with them and for them. We will always value their views.**

1r	Develop a forward plan of engagement with young people around service development	December 2018	Head of Cared for Children and Care Leavers	Children and young people design the services that they use – they are involved from an earlier age
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1s	Rebrand and launch a new Children in Care Council, 'My Voice'	September 2018	Participation Team	Increase in the number of young people regularly attending My Voice
1t	Co-produce the 'Star Celebrations' with young people	November 2018	Participation Team	Children report that they feel appreciated and that their qualities are celebrated
1u	Extend the use of social media to involve children and young people	March 2018	Participation Team	Increase in young people engaging with the service through social media
1v	Ensure that cared for children and young people are included on all recruitment panels for key staff	Ongoing	Participation Team	Children and young people can relate to those staff working with them
1w	Recommission our advocacy and independent visitor contract	April 2019	Head of Children's Commissioning	Advocacy and Independent Visitor service offers a high quality service for cared for children and young people that makes a difference to their lives
1x	Continue to grow care leaver representation in key decision making forums	April 2019	Care Leavers Team Manager	Representative on fostering Panel, Ignition panel and other key decision making forums
1y	Extend the number of services achieving an 'Investors in Children' award	March 2019	Service Manager, Cared for Children and Care Leavers/Head of Safeguarding	Number of services that achieve Investors in Children Award to demonstrate a 'you said, we did' approach to young people
1z	Continue to hold statutory review meetings for children in a way that engages them positively	April 2019	Head of Safeguarding	Children feedback positively on their statutory review meetings



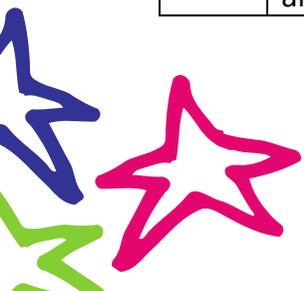


**Pledge 2 – We will improve education, employment and training outcomes**

Lead for delivery:	Headteacher, Virtual School
Workstream Group	Improve Education, Employment and Training

**How we will deliver on our pledge**

Ref	Action	Completion date	Lead	Success measure
<b>We will have high aspirations for every child and young person and will help them to achieve their ambitions, using opportunities in the 'family business' and our contacts so that they can be happy and successful in their education, training and employment.</b>				
2a	Implement changes resulting from the Children and Social Work Act 2017 for the Virtual School to have responsibilities for previously cared for children	March 2019	Virtual Headteacher	All eligible young people are supported by the Virtual School
2b	Introduce tutors within KS4 to support individual students to improve attainment outcomes	December 2018	Virtual Headteacher	Increase in the number of students achieving L4+ in English and Maths.
2c	Develop careers and aspirations events across Cheshire East to enable young people to access support and information	January 2018	Virtual Headteacher	Young people have more confidence and resilience and are better prepared for adulthood
2d	Establish a bank of apprenticeship programmes both within the Council and partner agencies	March 2019	Virtual Headteacher	Young people have access to a wider range of opportunities
2e	Engage with My Voice effectively to guide and steer post-16 programmes and support	January 2019	Virtual Headteacher	Post-16 programmes and support better meet young people's needs





Ref	Action	Completion date	Lead	Success measure
<b>Every child and young person will have an education plan that is targeted to enable them to reach their full potential</b>				
2f	Roll out the ePEP (Electronic Personal Education Plan), including training, to all schools	August 2019	ICT Lead	Improved ease of completion, security and efficiency.
2h	Further work to co-ordinate EHCP reviews within PEP process and the statutory cared for review process	April 2019	Virtual Headteacher/Head of SEND	Evidence of robust monitoring is in place
2i	Implement a PEP training programme for new Designated Lead Teacher	January 2019	Virtual Headteacher	Increased number of good/outstanding PEPs
2j	Ensure that all secondary schools are using the audit to review practice and procedures in schools and that we use the feedback to shape service developments	July 2019	Virtual Headteacher	Improved quality of practice in schools
<b>We will strive to that ensure that every child and young person will have access to consistent, high quality, well matched, full time opportunities</b>				
2k	New Virtual headteacher to review impact and effectiveness of current arrangements	January 2019	Virtual Headteacher	Assurances are in place that Virtual School interventions are targeted and lead to improved outcomes
2l	Work with schools (in particular, special schools) to improve attendance	March 2019	Virtual Headteacher	Reduction in persistent absence figures, in particular within special schools
2m	Work with Alternative Provisions to improve the KS4 outcomes of students	September 2019	Virtual Headteacher	Improved KS4 outcomes

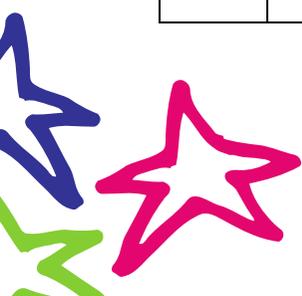




<b>Pledge 3 – We will work to achieve permanence and keep children safe</b>	
Lead for delivery:	Service Manager Cared for Children and Care Leavers
Workstream Lead	Achieving Permanence and Staying Safe

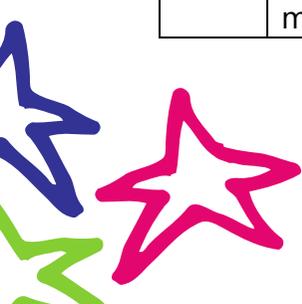
**How we will deliver on our pledge**

<b>Ref</b>	<b>Action</b>	<b>Completion date</b>	<b>Lead</b>	<b>Success measure</b>
<b>We will strive to ensure that every child and young person will have the opportunity to live in a good, safe home locally, either with their family or in another permanent home. All decisions will be made and reviewed with them without delay.</b>				
3a	Embed Permanency Forum arrangements	October 2018	Head of Cared for Children and Care Leavers/Head of CiN/CP	All children are monitored to ensure there is no drift and delay in achieving permanency
3b	Strengthen the CP scorecard to provide greater scrutiny around permanence	October 2018	Head of Cared for Children and Care Leavers/Head of Safeguarding	Permanence scorecard developed and being use at performance scrutiny sessions
3c	Launch revised permanency policy	October 2018	Head of Cared for Children and Care Leavers	Practitioners are clear on the policy and procedures around permanence
3d	Deliver training and support around new permanency policy	January 2019	Head of Cared for Children and Care Leavers	All staff understand the requirements of the new permanency policy
3e	Recommission Children’s residential provision	December 2019	Children’s Commissioning Manager	Reduction in children placed outside of Cheshire East
3f	Establish care hubs	April 2019	Children’s Commissioning Manager	Better short term care leading to more timely permanency plans for young people





Ref	Action	Completion date	Lead	Success measure
3g	Launch phase 2 of the Foster4 collaboration	January 2019	Service Manager, Fostering	Increase in in-house fostering provision
3h	Increase the percentage of children matched to their foster families in a timely way	April 2019	Service Manager, Cared for Children	All matches to be coordinated from the permanency forum to the fostering panel.
3i	Increase the number of stability meetings taking place to prevent placement breakdown	April 2019	Service Manager, Cared for Children	Increase in long term placement stability
3j	Permanency forum to drive action to discharge children and young people from care that no longer need to be in care	November 2018	Head of Service, Cared for Children	Reduction in the number of children and young people living at home and in care
3k	Increase the availability of potential local adopters through a focused recruitment strategy	April 2019	Adoption Counts	Greater number of children and young people alieving adoption locally
<b>We will respect those people who are important to our children and young people and make sure that these safe relationships are sustained</b>				
3l	Train the trainers to deliver the Signs of Safety Family finding and connectedness model	July 2018	Project Manager, SOS	To have 2 key officers trained in the model
3m	Roll out phase 1 training of the SoS Family finding and connectedness model training to all relevant staff	December 2018	Family Finding Coordinator	To have a broad audience of frontline practitioners trained in the model





Ref	Action	Completion date	Lead	Success measure
3n	Develop genograms for all children entering care and those transitioning to adulthood	March 2019	Family Finding Coordinator	Children entering care and those transitioning to adulthood will be connected to their natural network
<b>We will keep children and young people safe.</b>				
3o	Review and amend the Joint Working Protocol around 16/17 year olds who present as homeless	August 2018	Head of Cared for Children and Care Leavers/Housing Lead	We intervene earlier to ensure that 16/17 year olds who present as homeless are safe
3p	Embed a rapid multi-agency response to children and young people who go missing	December 2018	Head of Cared for Children and Care Leavers	Recommission on missing provider complete. Reduction in the number of missing episodes of vulnerable young people
3q	Embed a culture of early identification of CSE and respond with services that reduce risks	November 2018	Head of Cared for Children and Care Leavers/Head of Safeguarding	Numbers of children and young people identified as being at risk of CSE – multi-agency response in place
3r	Develop robust arrangements for children at home assessments of permanency safety	November 2018	Head of Cared for Children and Care Leavers/Head of CIN/CP	Children do not remain at home unsafe and timely decision are made to provide permanent alternative arrangements
3s	Embed strategy meetings as a tool to identify risks to children from a multi-agency perspective	April 2018	Service Manager, Cared for Children	Increase in number of strategy meetings, leading to reduced risks for children and young people





**Pledge 4 – We will improve health and wellbeing outcomes**

Lead for delivery:	Designated Nurse Looked After Children and Care Leavers
Workstream Lead	Health and Wellbeing Outcomes Group

**How we will deliver on our pledge**

Ref	Action	Completion date	Lead	Success measure
<b>We are committed to understanding the health needs of our children and young people as early as possible and to ensure they are given the highest priority in every service.</b>				
4a	Produce Annual Health Report and present to the Corporate Parenting Committee	November 2018	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Corporate Parenting Committee have a good overview of the health needs of cared for children and care leavers
4b	Review of escalation pathway to identify areas for action in the event of delayed notification of a child entering care, or a delay in the initial health assessment being completed.	October 2018	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Delays are prevented
4c	Review of the Quality Assurance (QA) tool used to assess the quality of completed health assessments.	December 2018	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Improvements in the quality of completed health assessments.





4d	Use findings from an audit of completed QA tools to identify areas for improvement, training needs of health professionals and highlight good quality practice	January 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Good practice is developed and shared
4e	Review the process for requesting review health assessments	December 2018	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Improved timeliness in requesting review health assessments
4f	Raise awareness and knowledge of health and wellbeing issues that affect our cared for children and care leavers in all community settings, including schools.	March 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Better awareness of children's health needs. Training and development needs to be identified.
4g	Ensure cared for children and care leavers are identified as a priority group within the Local Transformation Programme.	March 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Cared for children's health needs are prioritised
4h	Develop system to track children and young people being received by the CCG and Provider Trust	December 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Assurance is in place that outcomes are monitored, reviewed and updated.
4i	Develop a robust pathway for notification and liaison with receiving CCG and Provider Trust	January 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Health intervention is consistent and maintained





**We will equip our children and young people to have high aspirations for their own health.**

4j	Work with all relevant young people to develop their health passports	March 2019	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	All relevant children have health passports when completing review health assessments from aged 16
4k	Involve children and young people in decision making about their own health	December 2018	Designated Nurse and Named Nurse, Looked After Children and Care Leavers	Children and young people will feel more able to begin taking responsibility for their own health





<b>Pledge 5 – We will prepare young people for adulthood</b>	
Lead for delivery:	Cared for Children and Care Leavers Manager
Workstream Lead	Preparing for Adulthood

### How we will deliver on our pledge

Ref	Action	Completion date	Lead	Success measure
<b>We will support young people early with the skills needed to prepare for their future through access to a range of good quality services.</b>				
5a	Co-produce local offer with care leavers	October 2018	Care Leavers Team Manager	Local offer is in place and accessible to care leavers
5b	Annual review of local offer led by care leavers	July 2019	Care Leavers Team Manager	Local offer is up to date and relevant
5c	Relaunch the independence packs including the introduction of a platinum pack to be used with care leavers in their own property. Champion the packs across foster carers, PA's and social workers and accommodation providers.	March 2018	Care Leavers Team Manager	Better uptake and use of independence packs
5d	Run readiness for independence courses across the borough for our young people.	March 2018	Care Leavers Team Manager	Young people report that they are better prepared for independence
5e	Promote the use of ASDAN courses in developing independence skills.	December 2018	Care Leavers Team Manager	Young people report that they are better prepared for independence





5f	Implement extended NEET programme, subject to outcome of ESF bid	January 2019	Care Leavers Team Manager	Reduction in NEETs
5g	Increase the number of referrals to the ignition panel and support young people to attend	March 2019	Care Leavers Team Manager	Increase in Ignition referrals and young people benefitting
5h	Review the impact of Ignition referral	May 2019	Care Leavers Team Manager	Review complete and findings implemented
<b>We will be a consistent guide for our young people. We will celebrate their successes and support them when things don't go well.</b>				
5i	Recommission mentoring programme	March 2019	Head of Cared for Children and Care Leavers	Children and young people have access to mentoring that meets their needs
5j	Develop a plan to increase the wider participation of care leavers	April 2019	Participation Team	Increase in the number of care leavers participating with services
5k	Provide a welcome back and support any care-leaver who contacts the service post 21 years old	October 2018	Care Leavers Team Manager	Welcome pack in place and young people reporting it is helpful
5l	Celebrate the achievements of our care leavers, during National Care Leavers Week.	October 2018	Care Leavers Team Manager	Plans in place for National Care Leavers Week and young people feel engaged
5m	Establish bi-monthly 'meet the manager' events re Q&A sessions with care leavers	December 2018	Care Leavers Team Manager	Events in place. Staff celebrate young people's achievements.
5n	Start to record our young people's achievements during the care leavers teams monthly challenge meeting	December 2018	Care Leavers Team Manager	All staff celebrate young peoples achievements





5o	Arrange sponsorship for care leavers football team	November 2018	Care Leavers Team Manager	Care leavers football team is well equipped
<b>We will respect our care leavers as young adults and adapt our relationships to their needs.</b>				
5p	Ensure care leavers have access to mental health services, drug and alcohol services and domestic abuse services so they can all make informed choices.	Ongoing	Care Leavers Team Manager	Improved scores in emotional wellbeing tool
5q	Use bank of opportunities to offer care leavers opportunities in the 'family business' whether this be work experience or employment.	December 2018	Care Leavers Team Manager	Care leavers have extended opportunities for work experience and employment
5r	Delivery of joint protocol between PA services and DWP	August 2018	Care Leavers Team Manager/DWP Manager	Early assessment of financial needs before 18 <sup>th</sup> birthday. Care leavers identify with SPOC in each job centre
5s	Establish a prioritisation of care leavers who are parents within statutory and early help services	December 2018	Early Intervention Family Nurse Partnership/ Care Leavers Team Manager	Family Nurse Partnership to prioritise care leavers. Care leavers parents club delivered by Care Leavers Service





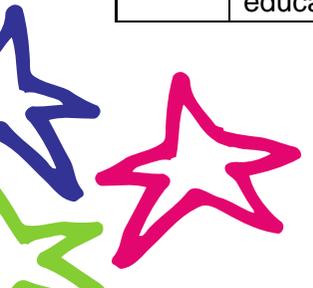
## Appendix 3 - Corporate Parenting Scorecard

CORPORATE PARENTING SCORECARD 2018-19											
Ref	Measure	Polarity	Stat Neigh Av	National Av	Target	Yr. end 17-18	Qu. 1 18-19	Qu. dir of travel	Comments	C&YP Plan Priority	Corporate Priority
<b>General</b>											
G1	Number of cared for children										
G2	Rate per 10,000 cared for children										
G3	Number of care leavers										
<b>Priority 1 - Being a Good Corporate Parent</b>											
P1.1	Number of eligible children and young people accessing advocacy services										
P1.2	% cared for children reviews in timescales										
P1.3	% of children and young people involved in their reviews										
<b>Priority 2 - Improved Education, Employment and Training</b>											
P2.1	% of cared for children accessing 2-4 yr old provision (quarterly)										
P2.2	Percentage of completed PEPs (termly)										





P2.3	% attendance at primary school of children in care (quarterly figure is all cared for children at month end rather than those in care for 12 mths which are published figs)										
P2.4	% attendance at secondary school of children in care (quarterly figure is all cared for children at month end rather than those in care for 12 mths which are published figs)										
P2.5	% primary school age persistent absence of children in care (quarterly figure is all cared for at month end rather than those in care for 12 mths which are published figs)										
P2.6	% secondary school age persistent absence of children in care (quarterly figure is all cared for at month end rather than those in care for 12mths which are published figs)										
P2.7	Number of permanent exclusions 1/2 termly - primary										
P2.8	Number of permanent exclusions 1/2 termly - secondary										
P2.9	% of cared for children in good or outstanding schools										
P2.10	Number of children living in educational/ residential provision										

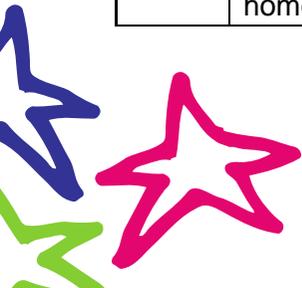




P2.11	% 16-18 year olds in care that are not in education, employment & training (NEET) (monthly )										
P2.12	% 16-18 year old care leavers that are NEET										
P2.13	% of care leavers accessing higher education (university)										
P2.14	Number of Cheshire East care leavers in apprenticeships (18+)										
P2.15	% 19 - 21 year care leavers NEET										
P2.16	21-25 year olds in employment, education & training (EET)										

**Priority 3 - Achieving Permanence and Staying Safe**

P3.1	Number of cared for children in internal foster care										
P3.2	Number of cared for children in external foster care										
P3.3	Number of children and young people in residential care										
P3.4	% cared for children placed over 20 miles from home address (Cheshire East & out of borough)										
P3.5	Number of children matched to current placement										
P3.6	Number of children who require a long term home										
P3.7	Number of children that moved homes in the quarter										





P3.8	Number of stability meetings held										
P3.9	Number of children placed with parents										
P3.10	Number of children in care living with Family & Friends										
P3.11	% of children ceased to be looked after due to granting of special guardianship order (SGO) - year to date figure										
P3.12	Number of children with an adoption decision										
P3.13	% of children ceased to be looked after due to adoption - year to date figure										
P3.14	% children who wait less than 14 months between entering care and moving in with adoptive family (This has changed to 14 months from 16 months)										
P3.15	Average number of days between entering care and moving in with adoptive family (A1 national indicator)										
P3.16	Average number of days between placement order and match with adoptive family (A2 national indicator)										
P3.17	Average number of days between entering care and moving in with adoptive family/ foster carer who becomes adoptive family										





P3.18	% of individuals aged 16-18 leaving care through independence											
<b>Priority 4 - Improve Health and Wellbeing Outcomes</b>												
P4.1	% of initial health assessments requested within 48 hours of coming into care											
P4.2	% of initial health assessments completed by paediatricians within 20 working days											
P4.3	% of review health assessments completed (ytd fig)											
P4.4	Number of care leavers with a health passport											
P4.5	Number of pregnant care leavers (eligible, relevant and former relevant) 16+											
P4.6	% of young people with a SDQ score of 20 or above											
P4.7	% of young people where we have undertaken an emotional wellbeing screening tool											
P4.8	Number of cared for children that went missing 5 times or more (quarterly figure is 5 or more times in any month in that quarter)											





Priority 5 - Preparing for Adulthood											
P5.1	Number/ % of care leavers with an up to date pathway plan										
P5.2	% of care leavers in suitable accommodation										
P5.3	The number of young people with a CSE plan - All Individuals										
P5.4	%/ number of individuals aged 16-18 that return home to parents										
P5.5	Number of cared 4 children that transition to adult services										
P5.6	Number of individuals in staying put arrangement										
P5.7	Number of individual offences committed by cared for children										
P5.8	Number of cared for children offending										





# Your thoughts matter

If you have any views on this Strategy or how we can improve our services, please contact us at [corporateparenting@cheshireeast.gov.uk](mailto:corporateparenting@cheshireeast.gov.uk)

